



**Delaware County
Commonwealth of Pennsylvania
Recovery Plan**

**2026 State and Local Fiscal Recovery
Funds Report**

Delaware County 2026 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The 2026 Performance Report fulfills the dual purpose of meeting the Recovery Plan submission requirements for the 2026 reporting year and updating the Delaware County community on the use of State and Local Fiscal Recovery Funds (SLFRF). Prepared in accordance with the U.S. Treasury's template, the report highlights how SLFRF resources are supporting the County's economic recovery, public health initiatives, government operations, and infrastructure improvements. The report follows the structure and content guidelines outlined in the U.S. Treasury's *Compliance and Reporting Guidance for State and Local Fiscal Recovery Funds (Version 19, July 1, 2026)*.

Alignment with SLFRF Final Rule and Objectives

Delaware County has strategically allocated its State and Local Fiscal Recovery Funds (SLFRF) to a diverse portfolio of projects that directly address the health, economic, and infrastructural impacts of the COVID-19 pandemic, consistent with the U.S. Treasury's Final Rule. The funded initiatives reflect a thoughtful, evidence-informed approach to supporting communities disproportionately impacted by the public health crisis, enhancing public sector capacity, and promoting long-term equitable recovery.

Addressing Public Health and COVID-19 Response

Projects such as the New Delaware County Health Department and Hazard and Vaccination Clinic exemplify compliance with the SLFRF's primary goal of responding to the COVID-19 public health emergency. These investments support expanded medical infrastructure, increased testing and triage capabilities, and improved health outcomes, especially in underserved populations. The Health Department's establishment corrects a long-standing service gap and positions the County for improved responsiveness to future public health threats.

Supporting Households and Communities in Economic Recovery

Numerous projects directly address negative economic impacts and are designed to promote stabilization and opportunity for impacted residents:

The Whole Home Repair Program and Habitat for Humanity grants advance long-term housing security, improve habitability, and support energy efficiency and accessibility, targeting low- and moderate-income households.

Initiatives such as Lansdowne Theater, America250, and the Blight Remediation Program promote community revitalization, tourism, and the rehabilitation of public-use infrastructure, advancing both economic development and public health goals.

These programs are consistent with Treasury’s guidance for assisting individuals, families, and neighborhoods experiencing disproportionate hardship due to the pandemic, and often incorporate evidence-based interventions and program evaluations to ensure impact.

Enhancing Public Sector Capacity and Service Delivery

Investments such as InfoShare, Vision Zero, and the Route 291 Road Diet directly support the SLFRF objective of increasing the efficiency and effectiveness of government services. These projects bolster local government capacity through technology upgrades, planning, and inter-agency coordination—providing safer transportation networks, better data management, and modernized workflows that reduce long-term costs.

The SEPTA Key Pilot Program supports access to essential workers and aligns with efforts to reduce transportation barriers for all residents while capturing important data for future policy decisions.

Revenue Replacement and Fiscal Stability

A substantial portion of Delaware County’s SLFRF allocation—reflected in projects such as Budget Deficit, General Fund Loss Reimbursement, 2024 Revenue Replacement, and CID Premium Pay—has been used to maintain continuity of government operations and avoid service disruptions. These expenditures conform with the Revenue Replacement provision under the Final Rule, ensuring that critical services can continue without interruption despite substantial revenue shortfalls.

Program Integrity and Oversight

All SLFRF-funded projects undergo a rigorous review and oversight process conducted by the County Budget Office, the Executive Director, and the County Solicitor’s Office. This vetting process ensures each initiative complies with the U.S. Treasury’s Final Rule, aligns with statutory eligibility under SLFRF, and is proportional to the demonstrated public health or economic need. The review framework prioritizes transparency in fund distribution, adherence to federal compliance standards, and equitable outcomes.

Subrecipients are regularly monitored for effectiveness, with performance evaluated against intended outcomes and compliance benchmarks. Projects that failed to continue meeting these standards were cancelled or curtailed, and their unspent funds were reallocated to more impactful and compliant initiatives. Several projects—such as Whole Home Repair, Habitat for Humanity, and the new County Health Department—are designed specifically to serve low-income households and communities that have faced systemic barriers or qualify for federal assistance programs.

Additionally, as part of its annual subrecipient monitoring responsibilities, the County is currently collecting Fiscal Year 2025 Single Audits from subrecipients subject to the audit requirements of 2 CFR Part 200, Subpart F. Upon receipt, each audit will be reviewed as part of the County’s risk-based monitoring process to evaluate the audit opinion, Schedule of Expenditures of Federal Awards (SEFA), internal control and compliance findings, and any identified deficiencies or questioned costs that may affect the administration of the SLFRF subaward. Where applicable, the County will evaluate corrective

action plans, monitor the implementation of corrective actions, and determine whether additional monitoring or technical assistance is warranted. This review will supplement, but not replace, the Recipient's ongoing monitoring of subrecipient performance, financial management, and compliance with the terms and conditions of the SLFRF subaward.

Conclusion

Delaware County's SLFRF portfolio reflects a comprehensive, equitable, and accountable approach to pandemic recovery. The County has demonstrated strong capacity to translate federal funding into tangible, community-centered outcomes. Investments have been strategically directed toward public health, housing, workforce development, economic revitalization, and critical infrastructure—areas that address both immediate COVID-19-related needs and long-term systemic challenges. As of the most recent reporting period, Delaware County has made significant progress in deploying its State and Local Fiscal Recovery Funds (SLFRF), with \$100,090,872.43 million in expenditures out of \$110 million obligated, representing an impressive 90% utilization rate. This strong performance reflects the County's commitment to timely and impactful use of federal recovery resources.

The County has prioritized measurable outcomes, transparency, and equity, aligning each project with the U.S. Treasury's objectives of immediate relief, sustainable recovery, and inclusive growth. These efforts not only remedy pandemic-era harm but also lay the foundation for a more resilient, responsive, and inclusive local government and community infrastructure. The County also continues to vigorously monitor the funds and subrecipients to ensure that there is no fraud, waste, or abuse associated with their SLFRF award.

Uses of Funds

Delaware County's SLFRF program is structured to support a strong, equitable, and sustainable recovery from the COVID-19 pandemic and the associated economic downturn. The County's approach directly aligns with the U.S. Treasury's Final Rule and 2023 Interim Final Rule (IFR), as well as all subsequent updates, by addressing critical needs through targeted, eligible investments across a broad spectrum of allowable categories.

The County's strategy leverages SLFRF funds to deliver measurable outcomes in the following key areas:

Public Health (EC 1): Projects such as the establishment of the Delaware County Health Department, hazard pay for frontline nursing staff, and Vision Zero safety planning demonstrate targeted use of funds to build long-term public health capacity while directly responding to COVID-19 and its lasting health impacts.

Negative Economic Impacts (EC 2): Delaware County has invested in affordable housing (e.g., Habitat for Humanity), workforce readiness (e.g., Digital Literacy), childcare access (e.g., 4H Garrett), and small

business support. These projects have helped stabilize vulnerable populations and businesses most affected by the pandemic, particularly in disadvantaged communities.

Public Sector Capacity (EC 3): Projects like InfoShare and the Route 291 Road Diet reflect investments in technology, public sector modernization, and service delivery improvements that ensure government operations are more effective, accessible, and equitable.

Premium Pay (EC 4): The County awarded premium pay to public health and safety workers operating in high-risk environments during COVID-19 surges, such as the CID, while ensuring these payments were reasonable, proportional, and well-documented.

Water, Sewer, and Broadband Infrastructure (EC 5): Funding for stormwater mitigation (e.g., Brandywine Conservancy flood study) helps build climate resilience and safeguards public health in vulnerable areas.

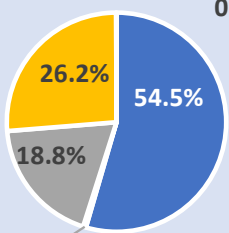
Revenue Replacement (EC 6): Projects such as General Fund Loss Reimbursement, Budget Deficit coverage, and government service stabilization (e.g., SEPTA Key, America250) have preserved the County's ability to maintain essential services without interruption, while also enabling flexible reinvestment into community priorities.

All projects have been assessed and approved through a rigorous review process by the County Budget Office, Executive Director, and County Solicitor's Office to ensure compliance with federal guidelines. The County has prioritized equity, fiscal responsibility, and community oversight in its funding decisions. Subrecipients are monitored for performance and effectiveness, and any project failing to meet programmatic or compliance standards is subject to cancellation or reallocation of funds.

Importantly, Delaware County requires that all uses of SLFRF funds be reasonable and proportional to the public health or economic impacts caused by the COVID-19 pandemic. This standard guides all funding decisions to ensure resources are used efficiently and effectively to address demonstrated needs.

Furthermore, Delaware County has not utilized any SLFRF funds for uses expressly prohibited under the Final Rule, including pension fund contributions, debt service, legal settlements or judgments, deposits into rainy day funds, or non-federal matching requirements unless explicitly allowed.

Delaware County's SLFRF program reflects a cohesive and transparent strategy that meets the core Treasury objectives: addressing COVID-related harm, supporting a broad and inclusive recovery, and building long-term government and community resilience. As of the end of December 2024, Delaware County had fully obligated its SLFRF allocation and has expended 90% of these obligations. The chart below provides a breakdown of these obligations by eligible expenditure category.

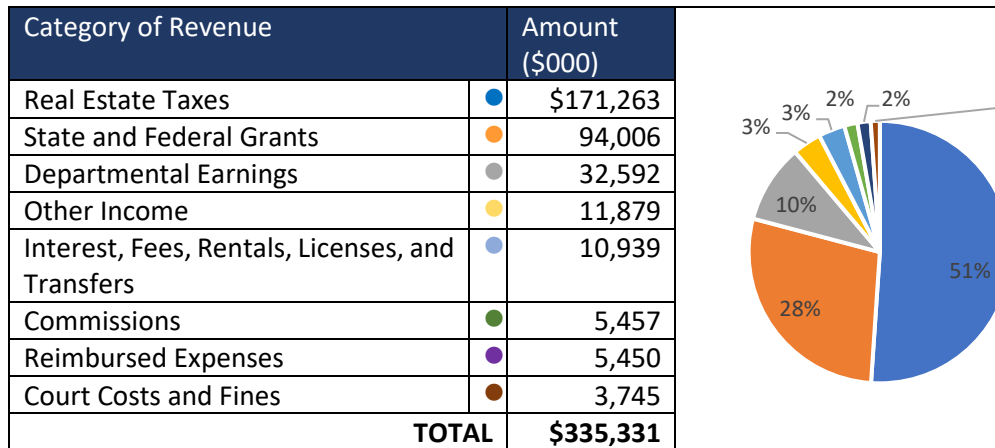
Replace Lost Public Sector Revenues	●	\$ 59,993,903	
Administrative Costs	●	468,978	
Economic Impacts	●	20,677,255	
Public Health	●	28,886,326	
Infrastructure	●	57,500	
TOTAL		\$ 110,083,961	

Category	Obligation	Expenditure	Remaining
Administrative Costs	\$468,978	\$106,186	\$362,791
Economic Impacts	20,677,255	19,873,333	803,921
Public Health	28,886,326	22,600,963	6,285,363
Replace Lost Public Sector Revenues	59,993,903	57,452,890	2,541,013
Infrastructure	57,500	57,500	0
TOTALS	\$110,083,961	\$100,094,374	\$9,989,587

Replace Lost Public Sector Revenues

Delaware County allocated \$59,993,903 — representing approximately 54.5% of its total SLFRF allocation — to support Public Sector Expenditures under Expenditure Categories 3 (Public Sector Capacity) and 6 (Revenue Replacement). These investments were targeted to stabilize and enhance essential government functions, strengthen operational infrastructure, and ensure continuity of services during and after the COVID-19 public health emergency. These funds ensured continuity of core services at a time when local revenues declined, and operating costs surged due to pandemic response needs.

Delaware County relies on several sources of income for its general government operations — local taxes, fees for services, state and federal grants, public-private partnerships, and others. The distribution of these sources of income for the last base year (2019) unaffected by the COVID-19 is depicted in table below on page 8.



The largest areas of risk due revenue decline and disruption caused by the pandemic are identified below:

- The County received most of its revenues from real estate taxes. While the residential collections appear to remain strong, approximately 26% of the properties in the County are zoned as commercial. All the current and future impacts of COVID on commercial properties are not fully known, however the County has seen an increase in visible, vacant storefronts and retail outlets.
- Court earnings had been dramatically lowered due to the suspension of jury trials.
- Delaware County receives substantial combined income from airport, gaming, and gas tax receipts. COVID-related suspension of travel has seen these revenue sources dramatically reduced.
- Revenues to support Fair Acres, the County's nursing home and geriatric center, have decreased due to losses in occupancy.

In support of the calculation of lost revenues, the County engaged the accounting firm Maher Duessel to review revenues for the years of 2020 and 2021 and calculate losses from the base year of 2019. The total claimed losses of \$39.95M are based upon actual, audited financials and meet ARPA standards for the calculation.

Administrative Costs

The County has allocated and obligated \$468,978 toward administrative costs. This represents approximately 0.43% of the total SLFRF allocation and remains well within the U.S. Treasury's administrative allowance limits.

These administrative expenditures support essential oversight functions, including:

- Program planning and compliance monitoring
- Legal review and procurement oversight
- Budget management and financial reporting
- Subrecipient monitoring and technical assistance

The County's low administrative burden relative to the total allocation reflects its commitment to directing most federal resources toward direct services, public sector stabilization, infrastructure, and community support programs.

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
Administrative	Open	\$468,978	\$106,186	\$362,791
TOTALS		\$468,978	\$106,186	\$362,791

Negative Economic Impacts

Addressing the negative economic impacts of the COVID-19 pandemic is a major focus of Delaware County's SLFRF program. As of December 2024, the County has obligated \$20,677,255 to this category, representing approximately 18.8% of the County's total SLFRF allocation of \$110,083,961.

These investments reflect a strategic effort to support individuals, families, small businesses, and nonprofit institutions that were disproportionately affected by the economic fallout of the pandemic. Delaware County's project portfolio within this category includes:

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
Lansdowne Theater	Completed	\$2,500,000	\$2,500,000	\$0
Digital Literacy	Completed	33,445	33,445	0
Back to Work/Back to Camp	Open	100,000	92,101	7,899
VITA Tax Program	Completed	116,150	116,150	0
Childcare Professional Network	Completed	5,000,000	5,000,000	0
Family Support Line	Completed	910,000	910,000	0
Redevelopment Authority Blight	Completed	750,000	750,000	0
Upland Park	Completed	879,554	879,554	0
Little Flower Park	Completed	1,467,507	1,467,507	0
Greenways Open Space	Open	1,907,375	1,895,397	11,978
Holiday Village	Open	964,875	964,836	39
Park Police Overtime	Open	100,000	53,052	46,948
Library Services	Open	671,308	670,215	1,093
Recorder of Deeds eRecords	Completed	495,290	495,290	0
Register of Wills Remote Services	Completed	144,000	144,000	0
America 250	Completed	250,000	250,000	0
Habitat for Humanity	Completed	608,688	608,688	0
Lansdowne Econ Devel Corp	Completed	75,000	75,000	0
Whole Home Repair Program	Open	2,730,124	2,218,948	511,176
Chester CAAT Center	Completed	150,000	150,000	0
DCCC - Teacher Education Prep	Open	230,000	151,254	78,746
YMCA - Eastern DelCo	Completed	98,000	98,000	0

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
CASA Youth Advocates	Open	191,400	92,356	99,044
Child Guidance Resource Center	Open	87,570	60,572	26,998
4-H At Garrett Williamson	Open	45,000	25,000	20,000
Make a Change Group	Completed	54,000	54,000	0
Share Foods	Completed	100,000	100,000	0
Veterans Memorial	Completed	17,969	17,969	0
TOTALS		\$20,677,255	\$19,873,333	\$803,921

Public Health

Public health has remained a top concern for Delaware County residents and businesses throughout the COVID-19 pandemic. Notably, Delaware County was the most populous county in the United States without its own health department at the onset of the pandemic. While the County mounted a response using internal resources, support from neighboring Chester County, and a robust volunteer network, the pandemic made clear the urgent need for a fully established and locally governed health department.

On April 2, 2022, the Pennsylvania Department of Health officially approved the operation of the Delaware County Health Department (DCHD). To support the launch and development of this critical infrastructure, the County obligated \$12.8 million in ARPA funds for qualifying expenditures in FY2021 and FY2022. Based on projected ongoing costs, continuing this investment through FY2024 would require an estimated additional \$12.0 million, bringing the total projected operating allocation to \$24.8 million.

In addition, \$1.3 million in ARPA funds have been allocated for essential capital expenditures related to start-up and medical infrastructure, resulting in a total public health investment of approximately \$26.1 million. These expenditures directly support the County's capacity to manage public health emergencies, deliver preventive care, and provide more equitable access to health services for all residents.

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
Covid-19 Response	Completed	\$773,348	\$773,348	\$0
Gun Violence Prevention	Completed	1,000,000	1,000,000	0
Partners for Justice*	Open	860,264	860,264	0
Surrey Center	Completed	378,400	378,400	0
Life Support / Medical Transport	Completed	167,375	167,375	0
Firehouse Relief	Completed	1,564,974	1,564,974	0
Liberty Long Term Care Relocation	Completed	400,000	400,000	0
RAISE Grant	Completed	68,000	68,000	0
Public Health Admin	Completed	31,023	31,023	0
Vision Zero Plan	Open	175,000	67,900	107,100
InfoShare	Completed	828,000	828,000	0
Rte 291 Road Diet	Completed	24,992	24,992	0
Delaware County Health Dept	Open	22,614,950	16,436,687	6,178,262

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
TOTALS		\$28,886,326	\$22,600,963	\$6,285,363

Infrastructure: Investments in Water, Sewer, and Broadband

Delaware County has invested in water and sewer infrastructure projects aimed at improving stormwater management and building long-term climate resilience. Under Expenditure Categories 5.6 and 5.18, two projects have been funded. The Brandywine Conservancy project (\$25,000 obligated) supports a regional flood mitigation study focused on the Brandywine watershed, with goals of identifying implementable projects and aligning regional efforts across southeastern Pennsylvania. The Upland Hydrology Study (\$32,500 expended) completed a stormwater assessment in a Qualified Census Tract to guide future infrastructure planning in a flood-prone area. These projects support public sector capacity and resilience, addressing environmental vulnerabilities that have been intensified by the COVID-19 emergency and climate change.

Project/Initiative	Project Status	Budgeted/Obligated	Expended	Remaining
Upland Hydrology Study	Completed	\$32,500	\$32,500	\$0
Brandywine Conservancy	Completed	25,000	25,000	0
TOTALS		\$57,500	\$57,500	\$0

Promoting Equitable Outcomes

The U.S. Department of the Treasury’s Final Rule emphasizes the importance of addressing the disproportionate impacts of the COVID-19 pandemic on historically underserved communities. In response, Delaware County has intentionally directed significant portions of its American Rescue Plan Act (ARPA) allocation to support lower-income populations and communities most affected by the pandemic. The projects and initiatives outlined in this section reflect the County’s strategic commitment to advancing equity in service delivery, health access, infrastructure investments, and economic opportunity.

Reducing disparities in health outcomes has been a central focus of the County’s SLFRF strategy. Like many diverse jurisdictions, Delaware County experiences longstanding inequities in health, housing stability, and quality of life across its population. One of the most impactful responses to these inequities has been the establishment of the Delaware County Health Department (DCHD). With an allocation of \$26.1 million in ARPA funding for DCHD’s startup and operations, the County has taken a foundational step toward delivering accessible, community-centered public health services—particularly in underserved and disproportionately impacted areas.

Delaware County has also restructured the evaluation process for its capital investments to incorporate equity-based criteria. A recent analysis revealed that past infrastructure and capital investments disproportionately benefited higher-income municipalities. To address this imbalance, the County has integrated equity indicators into its capital project scoring rubric and applied similar principles to ARPA-

funded project selection. This approach ensures that future investments intentionally counteract historical disinvestment in low-income and minority communities.

Additionally, County Council has prioritized the use of ARPA funds to expand public access to open spaces, recognizing the connection between access to parks and trails and improved health outcomes. SLFRF funds have been committed to park development, greenway access, and recreational investments in communities with greater economic need.

Through these coordinated efforts, Delaware County is aligning its SLFRF investments with the overarching goals of the Final Rule—ensuring that recovery efforts not only address the immediate impacts of the pandemic but also lay the foundation for long-term, inclusive growth.

Community Engagement

Delaware County Council is committed to engaging the communities that comprise Delaware County in building an efficient, effective and equitable program for the use of its ARPA funds. Informal, one-on-one discussions have taken place, and public sessions have been held, most recently on May 22, 2024. Input has been sought and received from non-profit and community service organizations.

The County has established a web site providing information and a means for individual community members to submit plans and recommendations for uses of ARPA funds. Over 100 responses have been received to date. We will continue to use the web site post program and project updates and receive stakeholder feedback.

The County's community facing departments have engaged with non-profit and community-based agencies to allocate funds to achieve County-wide goals. The projects cited below provide examples of these initiatives:

- The District Attorney's Gun Violence Reduction Program has resulted in decreased incidents of gun-related crime, most notably in the City of Chester. Working in collaboration with local police agencies and the Courts, the program has been cited as a model approach.
- The partnership with the Child Care Professional Network has assisted struggling providers and families, resulting in over 500 families being served so the parents can return to work.
- The County's Workforce Development Department (WFD) has executed several partnership programs. The Digital Literacy Program is a collaboration with the Department and the Delaware County Literacy Council and has served twenty-six individuals. WFD through its PA CareerLink program, has assisted 14 caretakers and 22 children through the Summer Camp Solution initiative.
- The County's Commerce Department worked with Parks and Recreation to establish a Holiday Village for small, local businesses adjacent to the annual Festival of Lights in Rose Tree Park. Over half of the participating vendors represented minority-owned small businesses, and 40% of the vendors saw

follow-up visits to their established places of business. In total, the event attracted approximately 29,000 visitors.

- The Volunteer Income Tax Assistance (VITA) program managed through the Community Action Agency of Delaware County (CAADC) provided assisted families in filing income tax returns to take advantage of Child Tax Credits.
- The Lansdowne Theater Project provided \$2,500,000 to the Historic Lansdowne Theater Corporation, through the County's Public Works Department, to complete renovation of this anchor in the downtown business district. The theater is a direct, local job creator, producing an estimated 51 direct and 80 secondary jobs in the community.
- With the help of ARPA dollars, the Greenways Capital program has awarded 43 open space and trail projects over the past year. The project spans 39 municipalities and non-profit agencies – connecting the County by creating sustainable active transportation and recreation assets.

Delaware County Health Department: As part of the establishment of the new County health department, the County has been reaching out to various stakeholders including meetings with municipal leaders in the County, listening sessions with various coalitions and organizations, in addition to, public think tanks on specific public health issues

Labor Practices

Delaware County has a strong community of organized labor and maintains strong and positive relationships with the bargaining units that represent a significant percentage of the County's workforce. Ten collective bargaining agreements (CBA) are currently in place. In partnership with its union partners, the County is currently renewing these agreements to incorporate market-based compensation (both pay and benefits) and incorporating new programs – including establishing paid parental leave practices. Wages are tracked relative to other jurisdictions in the state, using the County Commissioners Association of Pennsylvania (CCAP) as a benchmark.

Labor and the County share the common value of ensuring that direct hire staff and contracted labor are paid fair wages. Through its Workforce Development Department, the County and local unions are working to provide job training and apprenticeship programs. Council recently revised the Council's procurement ordinances to require formal apprenticeship programs and small, minority, woman, and disadvantaged business participation in its capital projects valued at over \$500,000. The County further requires prevailing wage be paid on its construction contracts. Furthermore, outreach efforts targeting historically underserved members of our community are being exercised. These efforts are also being extended to our "re-entry" programs for the incarcerated population.

The County has experience in successfully administering prevailing wage and other labor requirements through state and federal grant programs. These grant-funded contracts include services and

infrastructure efforts. Projects undertaken using ARPA funding will comply with all federal labor requirements.

Delaware County has a residency preference for its staff, ensuring that the majority of hires it makes will come from our impacted communities. Local hiring preferences for our contracted work under ARPA will be incorporated to the extent allowed by state laws.

The County hires interns and temporary laborers from the many local colleges in our area. These interns are generally residents. The non-permanent nature of the ARPA programs and the need to add staff form a strong basis for introducing training (and re-training) work experiences to our communities.

The County had temporarily added a new position to its leadership team to strengthen community engagement and expand economic opportunities. The role will help connect the County with a broad range of stakeholders, including linking local employers with economically disadvantaged residents through ARPA programs. The position will lead efforts to increase opportunities for small businesses and disabled veteran-owned firms to participate in County contracting.

Use of Evidence

Delaware County has moved toward a performance-based budgeting approach, which relies heavily on evidence-based metrics. In preparation for the 2024 budget, the County engaged the services of the firm PFM to assist in the process. Departments that rely principally on state and federal grant funding have reporting mechanisms in place to meet the evidentiary standards required by the grants. These same standards are and will be applied to uses of ARPA funding. Several examples are provided below, with details provided in Section 2.0 – Project Inventory.

- In support of the calculation of lost revenues, the County engaged the accounting firm Maher Duessel to review revenues for the years of 2020 and 2021 and calculate losses from the base year of 2019. The total claimed losses of \$39.9M are based upon actual, audited financials and meet ARPA standards for the calculation.
- The award to the Child Care Professionals Network (CCPN) provides funding to offset increased costs qualified childcare providers are encountering so that parents can return to work. CCPN's funding under ARPA has been awarded sequentially, based upon use factors including number of families served, family size, income levels, number of children served, children served by zip code and ethnicity.
- The award to the Community Action Agency of Delaware County (CAADC) to support the County's Volunteer Income Tax Assistance (VITA) program supported many low-income families in filing tax returns to ensure they received Child Tax Credit and other benefits allowable under the federal tax code. CAADC reported the number of families served in 2021 over 2020 as an evidentiary measure.

- Several awards were made for the procurement of services and equipment, including the Recorder of Deeds eRecords Management, Workforce Development's Digital Literacy, the Commerce Center's Holiday Village, COVID-19 Response, Library Digital Services, and the Planning Department's award to Alta Design to prepare the County's RAISE grant. The expenditure of these funds has been evaluated based upon receipts of goods and services.
- ARPA funds programmed for construction are measured against the schedules of values provided in the grant agreements and design and construction documents. Applicable projects include construction of facilities for the Delaware County Health Department and the award to renovate the historic Lansdowne Theater.

Performance Report

In the Performance Report section, Delaware County provides a description of how performance management is incorporated in its expenditure of ARPA funds. Specific information on each project is provided in Project Inventory.

Consistent with the intent of the legislation, Delaware County's goals for the uses of ARPA funds include the following outcomes:

- Address the impacts of the COVID pandemic on public health and community well-being.
- Rebuild a sustainable economy that works for all residents and communities.
- Restore stability to local government finances by capturing resources lost during the pandemic.
- Develop infrastructure to mitigate the impacts of future emergencies and build a sustainable environment.

The County, through both internal reviews and the community engagement process previously described, had applied the funds it has received through ARPA to qualifying projects and initiatives. Projects and initiatives undertaken are generally either a project or a service. Projects are characterized by the delivery well-defined product – typically the construction of a capital project or the purchase of tangible goods. Success is defined in terms of cost, schedule, and quality of the product. Services are ongoing and typically assist an individual or a group. Success in service delivery is more often defined by customer satisfaction, the client achieving an end goal, and by measuring the number of people properly served. The factors used to assess the effectiveness of the projects and services undertaken using ARPA are summarized in the table below:

FACTOR	PROJECT	SERVICE
Program Goals	Addresses one or more program goals	
Financial Performance	Completed within budget Change order control Attains competitive pricing	Unit cost of services Administrative costs <10%
Technical Performance	Complies with design specifications Complies with relevant codes	Services meet contract goals Addresses health/economic needs

	Consistent with sustainability goals	
Project/Service Design	Supports at-risk populations Achieves sustainability goals	Supports at-risk populations Builds local resource capacity
Procurement Compliance	Complies with federal and local requirements	

PROJECT INVENTORY

This section provides a description of each project undertaken, with the intent of reporting on how each initiative achieves the goals established in Section 1. The County's tracking system is tied to its financial system, assigning each project a unique account number. The presentation below follows the reporting methodology: Projects Identification, Funds Allocated, Encumbrances/Expenditures, Responsible Agency, and Category. Encumbrances/expenditures shown are as of the end of the reporting period.

1-Public Health

COVID-19 Mitigation & Prevention

1.1-COVID-19 Vaccination

Covid 19 Response

Project Identification: COVID-19 Response (RESPONSE-01); Internal ID 49-5853-

Total Cumulative Obligations: \$773,347.86

Expenditures to Date: \$773,347.86

Status to Completion: Completed

Responsible Agency or Contact: Chris Walmsley / Larry Bak

Overview:

Delaware County's COVID-19 Response project utilized \$773,347.86 in ARPA funding to deliver essential public health services during the pandemic. In partnership with the County Health Department and Emergency Services Management, this initiative established and operated outreach, testing, and vaccination sites across the County. These efforts were critical in mitigating the spread of COVID-19 and ensuring that the public had timely access to lifesaving services.

The project included \$119,772.00 in capital expenditures, specifically for emergency operations center enhancements and the acquisition of emergency response equipment. These investments bolstered the County's long-term preparedness and ability to respond to future health crises.

This project primarily served the public and was subject to rigorous internal review by the County's Budget Office and Executive Director, with legal guidance from the County Solicitor's Office, to ensure compliance with U.S. Treasury ARPA guidelines. The response was designed to be both reasonable and proportionate to the public health emergency, aligning resources with the most urgent community needs.

Use of Evidence: Vaccination and COVID case data are tracked through the Pennsylvania Department Health. The state maintains data sets and dashboards at www.health.pa.gov. Data can be sorted by age, gender, and ethnicity.

Performance Report: Delaware County has vaccinated 86.3% of its population (72.3% fully vaccinated), which is the 4th highest of the state's 67 counties. These efforts have enabled the County to remain in the low-to-moderate transmissive range.

**1.7 Other COVID-19 Public Health Expenses (including Communications,
Enforcement, Isolation/Quarantine)**

New Delaware County Health Department

Project Identification: 001

Total Cumulative Obligations: \$22,614,949.77

Expenditures to Date: \$16,436,687.44

Status to Completion: Completed less than 50%

Responsible Agency or Contact: Delaware County Executive Office

Overview:

This project established the Delaware County Health Department (DCHD), the first for the County, which had been the most populous county in the U.S. without one. The absence of local health infrastructure prior to COVID-19 significantly hindered pandemic response, particularly in low-income and minority communities disproportionately affected by the virus. The new department enables the County to respond in real time to public health emergencies, gain direct access to state health data, and implement health and wellness programming tailored to local needs. A portion of the funding—\$5,014,115—supported capital expenditures including medical equipment and facilities. The department is designed to serve the public, with a focus on disproportionately impacted low-income households and residents qualifying for federal assistance. All ARPA-funded projects are reviewed by the County's Budget Office and Executive Director, with input from the County Solicitor's Office, to ensure compliance with ARPA guidelines and proportionality of response.

Riddle Hospital ER

Project Identification: RH ER: Internal ID 49-5851-659156

Total Cumulative Obligations: \$0.00

Expenditures to Date: \$0.00

Status to Completion: Cancelled

Responsible Agency or Contact: N/A

Overview:

This project was initially proposed to support Riddle Hospital's pandemic response by expanding emergency treatment capacity. The funding was intended to create additional triage and treatment spaces and acquire a new CT scanner. These enhancements would have addressed the increased demand on Main Line Health services caused by COVID-19. However, the project was ultimately cancelled and did not result in an ARPA-funded expenditure or obligation.

Community Violence Interventions
1.11-Community Violence Interventions

Gun Violence Prevention: District Attorney’s Gun Violence Prevention Program

Project Identification: Gun Violence Prevention GUN-01; Internal ID 49-5851-635032

Total Cumulative Obligations: \$1,000,000.00.

Expenditures to Date: \$999,999.57

Status to Completion: Completed

Responsible Agency or Contact: Anne DeMutis

Overview:

Delaware County allocated \$1,000,000.00 in ARPA funds to support a gun violence prevention initiative led by the District Attorney’s Office. This program enhances investigative capacity by funding detectives focused on implementing community violence intervention strategies. The initiative responds to increased community violence, which was exacerbated during the COVID-19 pandemic, particularly among low- and moderate-income populations.

The program is designed to reduce incidents of gun violence through targeted enforcement, data-driven strategies, and collaboration with community partners. While not formally evaluated as an evidence-based intervention, the program is a critical part of the County’s broader public health and safety response.

The County has determined that this investment—equal to 1% of the total ARPA award—is reasonable and proportionate to the scale of the public health impacts resulting from the pandemic and related disruptions.

Overview: The District Attorney (DA) for Delaware County, in collaboration with local law enforcement, has launched an initiative to address gun violence among young adults. The funding will be used to increase detectives and investigators.

Other Public Health Services Negative Economic Impacts
1.14-Other Public Health Services Negative Economic Impacts

Surrey Center for Healthy Living

Project Identification: SURREY-01; Internal ID 49-5851-635038

Total Cumulative Obligations: \$378,400.00

Expenditures to Date: \$378,400.00

Status to Completion: Completed

Responsible Agency or Contact: Jill Whitcomb

Overview:

Surrey Services for Seniors (Surrey) is a leader in providing aging-in-place services to help older adults in Chester and Delaware Counties navigate and thrive in each of the transitional phases of older life. Surrey inspires and enables all of us, as we age, to live with independence and dignity, and as engaged members of the community. Surrey holds as its vision to create a leading, dynamic community for aging adults by developing groundbreaking programs, services and activities that encourage and support older adults to live well longer.

Use of Evidence: Delaware County awarded a grant for renovation and equipping a new senior center in Broomall, Pa which responds to the Covid-19 public health emergency by helping mitigate its effects on the senior population.

PFM Advanced Life Support

Advanced Life Support/Medical Consultant Services

Project Identification: LIFE-01; Internal ID 49-5851-635039

Total Cumulative Obligations: \$167,375.00

Expenditures to Date: \$167,375.00

Status to Completion: Completed

Responsible Agency Contact: Donna Matthews

Overview:

In response to evolving conditions in Advanced Life Support (ALS) medical transportation, Delaware County utilized \$167,375. 00 in ARPA funds to procure consulting services. The work included a comprehensive, data-driven analysis of current ALS operations, identification of service gaps, exploration of risk mitigation strategies, and an assessment of the financial implications of various options. The findings from this review are intended to guide County leadership in making informed policy decisions to strengthen ALS service delivery and protect public safety.

Firehouse Relief

Project Identification: Firehouse Relief (FIRE-01); Internal ID 49-5851-635036

Total Cumulative Obligations: \$1,564,974.15

Expenditures to Date: \$1,564,974.15

Status to Completion: Completed

Responsible Agency or Contact: Ed Beebe

Overview:

The Firehouse Relief program allocated \$1,564,974.15 in ARPA funding to support all 70 non-profit volunteer firehouses in Delaware County. Under this blanket grant program, each qualifying firehouse registered on the County's 9-1-1 first responder charter was eligible for up to \$25,000 in relief funding. These funds were provided in recognition of the significant fundraising challenges experienced during the COVID-19 pandemic. As a result of diminished financial support and continued operating costs, many volunteer firehouses faced difficulties in maintaining emergency services. This program ensured critical continuity of service and reinforced the public health and safety infrastructure across the County. The project primarily serves the public by maintaining emergency response readiness. It did not include capital expenditures.

Liberty Long Term Care Relocation

Project Identification: RELO-01; Internal ID 49-5851-635035

Total Cumulative Obligations: \$400,000.00

Expenditures to Date: \$400,000.00

Status to Completion: Completed

Responsible Agency or Contact: Housing and Community Development/Phil Welsh

Overview:

The Liberty Long Term Care Relocation project received \$400,000.00 in ARPA funding to assist lower-income individuals with disabilities in transitioning from long-term care facilities or acute hospital recovery settings back into the community. Administered by a Nursing Home Transition (NHT) team, the program supported participants throughout the entire process, including pre-discharge planning, housing identification, landlord engagement, service coordination, and post-transition follow-up.

The NHT team provided on-site assistance during the transition, ensured homes were furnished and stocked with food, and confirmed that all necessary community-based services were active and functioning. The initiative aimed to reduce unnecessary institutionalization and improve quality of life for vulnerable residents.

Partners for Justice

Project Identification: PARTNERS-01; Internal ID 49-5851-635033

Total Cumulative Obligations: \$860,264.00

Expenditures to Date: \$860,264.00

Status to Completion: Completed more than 50%

Responsible Agency or Contact: Public Defender's Office Lee Awbrey / Kristen Drye

Overview:

Partners for Justice builds capacity of public defense offices through collaborative partnership that seeks to secure better outcomes for impoverished people in the criminal justice system. They provide holistic support services to poor people facing criminal charges while helping us divert public defense clients to social systems, mitigate criminal and collateral consequences of convictions, and protect the constitutional rights of those accused with the goal of disrupting cycles of poverty and over-incarceration.

Use of Evidence: In collaboration with the Delaware County Office of the Public Defender, Partners for Justice maintains a data dashboard to track the number of cases on which the advocates collectively and individually work, the average number of days it takes to resolve the referrals, the nature of the referrals, and the percentage of cases in which the identified services goals (i.e.: find housing, link to subsistence benefits, mitigate sentencing, obtain vital documents, etc.) are achieved. While it can be difficult to quantify reductions in incarceration rates against hypothetical possible alternative outcomes, the available data provides tracking and accountability of the services provided and demographic data. In the first quarter of 2024, for example, the data demonstrates that over 72% of the referrals that were completed by advocates met their identified service goals (298 referrals out of 413). That is consistent with the nationwide average of 73% across the thirteen public defense offices where such data is available. In many instances, service goals are not obtained because the services needed are simply not

available. The data can and will also be used to identify areas of high need within the targeted service population, as well as barriers to getting those needs met.

Project Report: Five non-attorney client advocates have been embedded in the Office of the Public Defender (OPD) from July 2022 until July 2026. In July 2026, three advocates completed their placements and two advocates have chosen to renew their placements. In recognition of a successful partnership, Partners for Justice (PFJ) also added a new class of five advocates with the OPD in July 2026. Between January and December 2025, Delaware County's Partners for Justice Advocates provided direct services to 387 individuals and successfully completed over 1100 service goals. The nature of the services provided included referrals for housing, employment, benefits, and access to health services. Additionally, approximately 50% of those clients received intensive mitigation support for their criminal cases, avoiding countless days and costs of incarceration. The advocates and their public defense leadership presented trainings to the OPD on social support resources, diversionary programs, and mitigation practices, and also participated in numerous trainings with other advocates and public defenders throughout the nation. The OPD describes the PFJ partnership and the advocates as invaluable resources to their office and to their clients, some of the most vulnerable and under-resourced people in the County.

2-Negative Economic Impacts

2.1-Household Assistance: Food Programs

Share Food Program

Project Identification: SF 01; Internal ID 49-5851-659159

Total Cumulative Obligations: \$100,000.00

Expenditures to Date: \$100,000.00

Status to Completion: Completed

Overview:

The Share Food Program received \$100,000.00 in ARPA grant funding to support its regional food bank operations serving Delaware County residents experiencing food insecurity. The funds will be used to sustain the organization's ability to distribute millions of pounds of food, with an emphasis on providing both staple goods and culturally appropriate food items to meet the diverse needs of the community.

Although the project is fully obligated and expended, project data is being collected by the end of 2026. This initiative aims to stabilize food access for vulnerable households impacted by the COVID-19 pandemic and address ongoing economic hardship.

2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment support or incentives)

Chester Education Foundation

Project Identification: Chester Education Foundation (CHESTER Ed): Internal ID 49-5851-659154

Total Cumulative Obligations: \$0.00

Expenditures to Date: \$0.00

Status to Completion: Cancelled

Responsible Agency: N/A

Overview:

The Chester Education Foundation proposed the creation of a Community Resource Hub to be housed within its existing offices. This initiative aimed to provide a safe, accessible space where trained navigators would assist Delaware County residents in accessing a wide range of resources, including education, job training, food access, housing, childcare, and mental health services. The project was designed to address economic challenges and improve the overall well-being of the Chester community through equitable access to essential support.

Although this multi-pronged project aligned with ARPA goals and sought to expand workforce and social service access, the project was cancelled, and no ARPA funds were obligated or expended.

Back-to-Work/Camp Solution

Project Identification: Back to Work/Camp Program (EDOB-Camp-01); Summer Camp Solution (49-5854-659119)

Total Cumulative Obligations: \$100,000.00

Expenditures to Date: \$100,000.00

Status to Completion: Completed

Responsible Agency or Contact: Workforce Development

Overview:

The Back to Work/Camp Program utilized \$100,000.00 in ARPA funding to assist unemployed or underemployed residents in returning to the workforce by providing no-cost summer camp opportunities for their children. This initiative removed a significant barrier to employment—affordable childcare—by ensuring that parents and caregivers had a safe and enriching environment for their children while pursuing job training, job search activities, or employment. The program offered direct economic support to families and helped strengthen workforce participation across the County. Unemployed caregivers were eligible to receive up to \$1,000 in summer camp services to allow them to search for work, interview, or begin work.

Summer 2021 operated July 1 to September 6, 2021.

Summer camps were invited to apply to be listed on the “Approved Camp List” that unemployed caregivers could select from. There was excellent participation on a short timeline.

- Boys & Girls Club of Chester 201 E. 7 Street, Chester, PA 19013
- Camp Garrett 395 Bishop Hollow Road, Newtown Square, PA 19073
- Camp Phoenix 301 E. 9th Street, Chester, PA 19013
- The Center for Learning - Cooking Camp 452 S. New Middletown Road, Media, PA 19063
- The Creative Living Room 2274 West Chester Pike, Broomall, PA 19008
- Darlington Fine Arts Center, Inc. 977 Shavertown Road, Garnet Valley, PA 19060
- Delaware County Community College 901 South Media Line Road, Media, PA 19063
- Greenhorn Gardens Greenhouse in Arlington Cemetery 401 School Lane, Drexel Hill, PA 19026
- Hedgerow Theatre School Summer Camp 64 Rose Valley Road, Rose Valley, PA 19063
- Inspire Me Learning Academy 140 N. Lansdowne Ave., Lansdowne, PA 19050
- Main Line Art Center 746 Panmure Rd, Haverford, PA 19041
- The Media Theatre 104 East State Street, Media, PA 19063
- YMCA (Lansdowne) 2110 Garrett Rd., Lansdowne, PA 19050
- YMCA (Ridley Area) 900 South Avenue, Secane, PA 19018
- YMCA (Springfield) 194 W. Sproul Rd., Springfield, PA 19064

A survey was conducted of the participating camps at the conclusion of the project.

- 100% of the camps would like to participate if the program is offered during summer 2022

Unemployed caregivers were invited to apply through a brief application. Staff confirmed the caregivers' eligibility and then communicated to the selected camp about the interest of the family.

- 14 unemployed caregivers were approved to participate in the program.
- 22 children were covered by their caregiver's eligibility.
- \$10,451 in funds were used to send unemployed caregivers' children to summer camp

A survey was conducted of the unemployed caregivers at the conclusion of the project.

- 100% of respondents complete an online job search
- 40% of respondents registered at PA CareerLink®
- 80% of respondents went to an interview
- 80% of respondents returned to work (60% full-time and 20% part-time)

Summer 2022 operated from June 1 to September 6, 2022.

12 Camps were approved for the summer of 2022

- Boys & Girls Club of Chester 201 E. 7 Street, Chester, PA 19013
- Camp Garrett 395 Bishop Hollow Road, Newtown Square, PA 19073
- Camp Phoenix 301 E. 9th Street, Chester, PA 19013
- The Creative Living Room 2274 West Chester Pike, Broomall, PA 19008 (Chef Dads Table)
- Darlington Fine Arts Center, Inc. 977 Shavertown Road, Garnet Valley, PA 19060
- Delaware County Community College 901 South Media Line Road, Media, PA 19063
- Hedgerow Theatre School Summer Camp 64 Rose Valley Road, Rose Valley, PA 19063
- The Media Theatre 104 East State Street, Media, PA 19063
- Newlin Grist Mills/Nicholas Newlin Foundation 219 S. Cheyney Rd, Glen Mills 19342
- YMCA (Lansdowne) 2110 Garrett Rd., Lansdowne, PA 19050
- YMCA (Ridley Area) 900 South Avenue, Secane, PA 19018
- YMCA (Springfield) 194 W. Sproul Rd., Springfield, PA 19064

Participants:

- Fifty-one (51) unemployed caregivers were approved to participate in the program.
- Eighty-four (84) children participated.
- \$40,143 in funds were used to send unemployed caregivers' children to summer camp

Demographic information of the 51 Caregivers

- Hispanic, Latino, Spanish 13
- Not Hispanic, Latino, Spanish 34
- Other 3
- Prefer not to Say 10
- American Indian or Alaska native 1
- Asian 1
- Black or African American 42
- Native Hawaiian or Other Pacific Island 0
- White 4
- prefer not to say 2
- others 1
- 1 caregiver has identity as homeless

A survey was conducted of the unemployed caregivers at the conclusion of the project.

- 60% of respondents returned to work

Summer 2022 operated from June 1 to September 6, 2022.

12 Camps were approved for the summer of 2022

- Boys & Girls Club of Chester 201 E. 7 Street, Chester, PA 19013
- The Creative Living Room 2274 West Chester Pike, Broomall, PA 19008 (Chef Dads Table)
- Delaware County Community College 901 South Media Line Road, Media, PA 19063

-
- YMCA (Lansdowne) 2110 Garrett Rd., Lansdowne, PA 19050
 - YMCA (Ridley Area) 900 South Avenue, Secane, PA 19018
 - YMCA (Springfield) 194 W. Sproul Rd., Springfield, PA 19064
 - Greater Philadelphia YMCA (Haverford)
 - Media-Providence Friends School
 - Upper Providence Twp
 - Media Arts Council

As of July 3, 2024, Participants:

- Thirteen (13) unemployed caregivers were approved to participate in the program.
- Sixteen (16) children have been approved to participate.

Demographic information of the 51 Caregivers

- | | |
|---|----|
| • Hispanic, Latino, Spanish | 0 |
| • Not Hispanic, Latino, Spanish | 12 |
| • Other | 1 |
| • Prefer not to Say | 0 |
| • American Indian or Alaska native | 1 |
| • Asian | 1 |
| • Black or African American | 8 |
| • Native Hawaiian or Other Pacific Island | 0 |
| • White | 2 |
| • prefer not to say | 0 |
| • others | 0 |

A survey will be conducted of the unemployed caregivers at the conclusion of the project.

2.11 – Healthy Childhood Environments: Child Care

Child Care Assistance/ Child Care Professional Network

Project Identification: CHILDCARE-01; Internal ID 49-5851-635028

Total Cumulative Obligations: \$5,000,000.00

Expenditures to Date: \$5,000,000.00

Status to Completion: Completed

Responsible Agency or Contact: Child Care Professional Network (CCPN)

Overview:

With a network of nearly 1000 Early Childhood professionals, the majority in Delaware County, Child Care Professional Network's connections are key to helping families find quality, affordable and accessible childcare. Using \$5,000,000 in ARPA funds, this non-profit is focusing on providing supplemental childcare funding for families who are slightly above the threshold for the Child Care Works program. The goals of this grant agreement are to 1) continue to support families as they recover from the economic distress caused by COVID-19, 2) support families and assist them in transitioning to ELRC, if eligible, and 3) assist families in finding quality childcare.

Use of Evidence: The agreement with CCPN requires detailed reporting on family data and demographics, as presented below under Program Report.

Performance Report: Since late February 2022 and as of April 30, 2022, the Child Care Professionals Network has subsidized childcare for 434 families, 105 licensed childcare providers and 50 service days of children's childcare. In total 565 children coming from 28 zip codes (the majority in Delaware County) have benefited from the program. Demographic data is provided below:

Family Data

Data Type	Report Month	Total
Number of Families Subsidized	118	630

Family Size	2	3	4	5	6	7	8	10
Average Income	\$32,689	\$38,624	\$40,540	\$42,450	\$44,361	\$41,375	\$23,734	N/A

Children Data

Data Type	Total
Total Number of Service Days of Child Care Subsidized	94
Number of Children Subsidized	849
Average Number of Children Subsidized per Child Care Provider	7.63
Number of Children Subsidized by Race:	
Asian	5
Black/African American	626
Multi-Racial	61
Prefer Not to Say	7
White	147

2.15 Long-term Housing Security: Affordable Housing

Habitat for Humanity

Project Identification: HOUSE-01; Internal ID 49-5856-659115

Total Cumulative Obligations: \$608,688.00

Expenditures to Date: \$608,688.00

Status to Completion: Completed

Responsible Agency or Contact: Habitat for Humanity of Montgomery and Delaware Counties/Phil Welsh

Overview:

This project funded the construction of four affordable housing units—two twin duplexes—on Dudley Avenue in Lansdowne, PA. Administered through a Grant Agreement with Habitat for Humanity, the homes are designated for income-qualified buyers earning at or below 60% of the area median income.

This investment directly responds to the disproportionate impact of COVID-19 on low- and moderate-income households, where access to safe and stable housing was severely strained. With home values in

Delaware County rising by 70% while median income rose only 18%, the program addresses urgent affordability gaps. The County determined the use of ARPA funds was reasonable and proportional to the negative housing and economic impacts caused by the pandemic.

2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

Family Support Line

Project Identification: Family Support Line (FAMILY-01) ; Internal ID (49-5851-635043)

Total Cumulative Obligations: \$910,000.00

Expenditures to Date: \$910,000.00

Status to Completion: Completed

Responsible Agency or Contact: N/A

Overview:

The Family Support Line (FSL) received \$910,000.00 in ARPA funding to continue delivering critical services to children and families in Delaware County impacted by abuse and trauma. FSL operates a continuum of care focused on safety, healing, and prevention—reaching more than 2,500 individuals annually, including over 1,700 children served by the Delaware County Children’s Advocacy Center. The organization collaborates closely with law enforcement, child protective services, and the District Attorney’s Office to minimize trauma and support long-term well-being.

Through trained caseworkers and navigators, FSL helps clients access County and community health services, directly addressing social determinants of health that were worsened by the COVID-19 crisis. The project primarily serves the public, with a specific focus on vulnerable children and families.

2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Parks-Upland Little Flower

Project Upland Little Flower PARK-01; Internal ID 49-5856-659141

Total Cumulative Obligations: \$2,347,060.98

Expenditures to Date: \$2,347,060.98

Status to Completion: Completed

Responsible Agency or Contact: Danielle Floyd

Overview:

The Upland Little Flower Parks project received \$2,347,060.98 in ARPA funding to transform two distressed public parks located in or adjacent to Qualified Census Tracts into destination park spaces. The comprehensive renovation of these facilities includes new playgrounds, open space, and lighted fields designed to host intramural sports and community events. The intent of the investment is to promote community health and well-being, reduce crime in high-risk areas, and improve neighborhood safety. The project supports equitable access to recreational resources, especially for historically underserved and economically disadvantaged populations.

The total expected capital expenditure, including pre-development costs, is \$2,442,905.00. This project qualifies as a capital expenditure under Treasury guidelines, falling under the category of parks, green spaces, recreational facilities, and sidewalks.

Greenways Round 2 Subsidy

Project Identification: LAND-Green-01; Internal ID 49-5856-659131

Total Cumulative Obligations: \$1,907,375.00

Expenditures to Date: \$ 1,895,396.83

Status to Completion: Completed more than 50%

Responsible Agency or Contact: Steven Beckley/Michelle Signora

Overview:

The Greenways Round 2 Subsidy project allocated \$1,907,375.00 in ARPA funding to rehabilitate, upgrade, and install new features in public parks, trails, and open spaces, particularly in underserved areas of Delaware County. This investment supports redevelopment of neglected properties, promotes equitable access to recreational spaces, and improves community health outcomes by encouraging outdoor activity.

The initiative targets communities disproportionately impacted by the pandemic and supports strong, healthy neighborhoods through the development of vibrant, safe, and inclusive public spaces. It also supports long-term recovery by making improvements that contribute to quality of life and economic stability. The total expected capital expenditure, including pre-development costs, is \$1,483,160.00. The capital improvements fall under the Treasury-eligible categories of parks, green spaces, recreational facilities, and sidewalks.

Chester Cultural Arts and Technology Center

Project Identification: Chester Cultural Arts and Technology Center CAAT-01; Internal ID 49-5851-659145

Total Cumulative Obligations: \$150,000.00

Expenditures to Date: \$150,000.00

Status to Completion: Completed

Responsible Agency or Contact: Marc Woolley

Overview:

The Chester Cultural Arts and Technology Center (CAAT Center) received \$150,000.00 in ARPA funding to expand its educational and cultural programming in response to the economic and social impacts of the COVID-19 pandemic. The CAAT Center offers a unique learning environment for youth and adults, with instruction in STEM, Media Arts, and Cultural Arts; career pathway exploration; and mentoring through its GENTS program, which focuses on providing young people in Chester with positive Black male role models. This investment supports economic recovery and community resiliency by offering education, enrichment, and workforce development opportunities in a historically underserved and economically distressed area. The CAAT Center's expansion addresses the increased need for services and the decline in fundraising capacity resulting from the pandemic. This project did not include a capital expenditure and primarily serves low- to moderate-income households and populations in Chester.

Veterans Memorial

Project Identification: Veterans Memorial (VETS-01); Internal ID 49-5851-659160

Total Cumulative Obligations: \$17,969.08

Expenditures to Date: \$17,969.08

Status to Completion: Completed

Responsible Agency: N/A

Overview:

The Veterans Memorial project received \$17,969.08 in ARPA funding to support the installation of video surveillance equipment at a local veteran's memorial site. This investment enhances the security of public events and ceremonies—including casket flag presentations and commemorative gatherings—by deterring vandalism and ensuring a safe environment for attendees.

The project addresses broader public safety concerns that were exacerbated by the pandemic, including increased instances of politically motivated violence and vandalism. By reinforcing the security of civic spaces, Delaware County ensures that veterans, their families, and community members can continue to gather in remembrance with peace of mind.

This initiative includes a capital expenditure of \$17,969.08 and falls under Treasury-eligible uses such as parks, green spaces, and recreational facilities.

The project primarily serves low- and moderate-income populations and promotes equitable access to safe, inclusive public spaces. All ARPA-funded initiatives undergo review by the County's Budget Office, Executive Director, and Solicitor's Office to confirm compliance with federal funding guidelines prior to final approval by the County Council.

YMCA – Eastern DelCo (YMCA)

Project Identification: YMCA – Eastern DelCo (YMCA); Internal ID 49-5851-659149

Total Cumulative Obligations: \$98,000.00

Expenditures to Date: \$98,000.00

Status to Completion: Completed

Responsible Agency: N/A

Overview:

The YMCA – Eastern Delaware County received \$98,000.00 in ARPA funding to support the development of a Facility Reinvestment Strategy Plan for capital improvements to the Lansdowne YMCA. The Plan includes the creation of a conceptual facility masterplan design, schematic design, cost modeling, funding strategy, and facility finish selection and implementation roadmap.

The Lansdowne YMCA serves the surrounding community with a wide range of services including a fitness and wellness center, group exercise studios, an indoor pool, aquatic programs, childcare and early learning programs, before- and after-school care, summer camps, personal training, and youth development activities. These programs are critical to community wellness and recovery following the social and health impacts of the COVID-19 pandemic.

This project did not include capital expenditure but lays the groundwork for future physical improvements. It primarily serves low- and moderate-income populations and contributes to equitable community recovery.

All ARPA-funded projects are reviewed by the County's Budget Office, Executive Director, and Solicitor's Office to ensure compliance with ARPA guidelines prior to Council approval.

Park Police Holiday Village OT

Project Identification Number: PP-HOLIDAY-01; Internal ID 49-5850-wages

Status To Completion: Completed 50% or more

Total Cumulative Expenditures: \$53,052.00

Responsible Agency or Contact: Chief Deihl

Project Expenditure Category: 2 – Negative Economic Impacts

Project Overview:

The Holiday Village project supported Delaware County's Festival of Lights, creating a safe, socially distanced holiday event during the pandemic. It boosted local economic recovery by featuring small business vendors and ensured public safety through Park Police security and crowd control.

Project Identification: Darby EV Stations (DEV 01)

Total Cumulative Obligations: \$0.00

Expenditures to Date: \$0.00

Status to Completion: Cancelled

Responsible Agency or Contact: N/A

Overview:

The proposed Darby EV Stations project aimed to support the installation of six electric vehicle (EV) charging stations and related safety infrastructure at 934 Main Street in Darby, PA. The project was intended to complement a revitalized retail development that would increase fresh food access for a historically underserved community.

Although this project was cancelled before funds were obligated or expended, the intended capital investment was expected to total approximately \$50,000.00 and would have supported sustainable infrastructure improvements aligned with Delaware County's goals of promoting healthier neighborhoods and environmental equity.

The project was expected to support neighborhood health and economic recovery through increased access to green infrastructure and enhanced food retail options. However, no expenditures or obligations were made, and the project has been formally withdrawn.

2.23-Strong Healthy Communities: Demolition and Rehabilitation of Properties

Lansdowne Theater

Project Identification: THEATER-01; Internal ID 49-5851-659134
Total Cumulative Obligations: \$2,500,000.00
Expenditures to Date: \$2,500,000.00
Status to Completion: Completed
Responsible Agency or Contact: Matt Schultz

Overview:

The County awarded a \$2.5 million grant to support the rehabilitation of the Lansdowne Theater, an historic entertainment venue negatively impacted by the COVID-19 pandemic. The project aims to revitalize the local arts and culture sector while strengthening community identity and spurring economic activity. The funding supports rehabilitation work critical to reopening the theater to the public. The County's investment team evaluated the project and determined support was reasonable and proportional to COVID-related disruptions. The public is the primary impacted population served by the project.

Blight Program

Project Identification: BLIGHT-01; Internal ID 49-5855-659116
Total Cumulative Obligations: \$750,000.00
Expenditures to Date: \$750,000.00
Status to Completion: Completed
Responsible Agency: Redevelopment Authority of the County of Delaware

Overview:

Through a Memorandum of Agreement with the Redevelopment Authority of the County of Delaware, the County allocated \$750,000 to support the acquisition, remediation, and redevelopment of blighted properties. This project includes activities such as the creation and implementation of a Land Bank, Act 135 Conservatorship actions, and the development of EPA Brownfields and Keystone Communities programs. The initiative aims to stabilize neighborhoods, reduce community health hazards, and support long-term economic recovery from the COVID-19 pandemic by targeting abandoned or underutilized properties. Funding covered staffing, professional services, and consultant costs directly related to the development and execution of these anti-blight strategies.

2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Teacher Ed Prep: Teacher Education Preparation

Project Identification: Teacher Education Preparation (TEP): Internal ID 49-5851-659147
Total Cumulative Obligations: \$230,000.00
Expenditures to Date: \$151,254.18
Status to Completion: Completed more than 50%
Responsible Agency or Contact: Saudia Beverly

Overview:

The Teacher Education Preparation (TEP) project provides students in Delaware County school districts and Delaware County Community College with access to a two-year Teacher Education Preparation

Pathway at no cost to themselves, their families, or their schools. Through a \$230,000.00 ARPA allocation, this program is designed to reduce educational disparities by supporting aspiring teachers from underserved communities and strengthening the local educator pipeline.

Grant funds are used to cover the full cost of participation in the pathway, with the program currently estimated to serve up to 70 students. This initiative not only supports academic and career advancement for students but also helps address long-term educational equity and staffing challenges in local schools resulting from the COVID-19 pandemic.

2.28 Housing Support: Other Housing Assistance

Whole Home Repair

Project Identification: Whole Home Repair (WHOLE-01); Internal ID 49-5856-659091

Total Cumulative Obligations: \$ 2,730,124.00

Expenditures to Date: \$ 2,218,948.00

Status to Completion: Completed more than 50%

Responsible Agency: Habitat for Humanity of Delaware and Montgomery Counties Philip Welsh

Category: Economic Impact (2.18 – Housing Support: Other Housing Assistance)

Overview:

The Whole Home Repair Program aims to stabilize and improve housing conditions across Delaware County, particularly for low- to moderate-income households. The program provides grants to eligible homeowners and forgivable loans to eligible landlords, each up to \$50,000, to address habitability and safety concerns, enhance energy and water efficiency, and improve accessibility for individuals with disabilities. A key component of the program is its integrated workforce development strategy: recipients or subgrantees are required to invest in training programs that connect individuals with job opportunities in home repair and weatherization sectors.

The initiative is being implemented by Habitat for Humanity of Delaware and Montgomery Counties, which oversees participant selection through a randomized lottery system from a pool of eligible applicants. Habitat also provides ongoing reports to the County to ensure transparency, monitor effectiveness, and verify that expenditures align with ARPA guidelines. This structure ensures that funds are targeted, equitable, and proportional to the negative economic impacts caused by the COVID-19 pandemic, while also contributing to long-term community resilience.

Assistance to Small Businesses

2.29 – Loans or Grants to Mitigate Financial Hardship

Holiday Village-Rose Tree Park

Project Identification: EDOB-Holiday-01; Internal ID 49-5854-659117

Total Cumulative Obligations: \$964,875.00

Expenditures to Date: \$964,875.00

Status to Completion: Completed

Responsible Agency: Commerce Center Laura Goodrich-Cairns

Category: Negative Economic Impacts (2.29 – Loans or Grants to Mitigate Financial Hardship)

Overview: The COVID 19 pandemic uncovered so many disparities and inequality and left so many feeling isolated and alone. Also, Delaware County has an estimated \$2B leakage in retail sales annually, despite many great retailers and makers located here. Through the collaboration of the Holiday Village and Festival of lights we were able to address these issues from a few different ways: The electrical upgrades and outside assistance in decorating at Rose Tree Park increased the attractiveness of this annual outdoor event and facilitated the ability to host local Holiday Market Nights. Delaware County Parks Department was historically limited to staff decorating and stringing the light displays in our County's largest park for over a decade. With professional assistance the County produced a very attractive and professional display that brought people outdoors to walk in the park in higher numbers than ever before for this event.

We hosted six Holiday Market nights providing over 80 vendor opportunities at the Holiday Market in partnership with the Delaware County Chamber of Commerce. The goal was to bring together small, diverse businesses in Delaware County and give them the opportunity to showcase and sell their products and expand upon their customer base during the holiday season.

Use of Evidence: The Chamber is in the process of following up with those vendors with an informal survey.

Performance Report: To date over half of the Holiday Market vendors have responded, of which 70% are diverse owners. Their responses indicate a minimum of \$25,000 was spent in Delaware County at the Holiday Village and 40% of those respondents saw sales or business from village customers after their Market Night because of vending at Rose Tree Park. Tracked by Park Police and the Chamber the Market Nights saw a combined total of 29,000 visitors over the six nights.

2.34-Assistance to Non-Profits

CASA Youth Advocate (CY24)

Project Identification: CASA Youth Advocate (CY24)

Total Cumulative Obligations: \$191,400.00

Expenditures to Date: \$92,356.02

Status to Completion: Completed less than 50%

Overview:

The CASA Youth Advocate project received \$191,400.00 in ARPA funding to supplement and enhance an existing initiative supported by a Pennsylvania Commission on Crime and Delinquency (PCCD) grant. This project will support nonprofit capacity-building through:

- Financial training for partner organizations
- Expansion of bookkeeping services and federal grant accounting support
- Investment in data-tracking software and systems
- Data collection and evaluation assistance provided by Widener University

-
- Support for staff recruitment, onboarding, and professional development

These strategic investments aim to strengthen operational capacity and ensure long-term sustainability of services provided to youth and families impacted by systemic inequities. Although obligated, the project is currently not yet started, with implementation expected in alignment with the timeline of the partnering PCCD-funded initiative.

Delaware County Law Enforcement Memorial Wall

Project Identification: Delaware County Law Enforcement Memorial Wall (LEMW); Internal ID N/A

Total Cumulative Obligations: \$0.00

Expenditures to Date: \$0.00

Status to Completion: Cancelled

Responsible Agency: N/A

Overview:

The Delaware County Law Enforcement Memorial Wall project was proposed by a nonprofit organization comprised of Delaware County law enforcement officers, survivors, and supporters. The project aimed to improve and preserve the Memorial located in Rose Tree Park, which honors the County's fallen law enforcement heroes. Improvements were to be made under a License Agreement with the County, recognizing the Memorial's significance as a place of remembrance and public respect. The project included planned capital improvements to the Memorial site, categorized under parks, green spaces, and recreational facilities. However, the project was ultimately cancelled, and no ARPA funds were obligated or expended.

Child Guidance Resource

Project Identification: Child Guidance Resource (CGR1); Internal ID 49-5851-659150

Total Cumulative Obligations: \$87,570.00

Expenditures to Date: \$60,571.59

Status to Completion: Completed More Than 50%

Responsible Agency: N/A

Overview:

This project supports facility improvements for Child Guidance Resource Center, a nonprofit organization providing 25 distinct programs to meet the behavioral and developmental health needs of children. These services include care for children experiencing anxiety, depression, trauma, neurological conditions, and developmental disabilities. Funding assists in maintaining and enhancing the organization's physical infrastructure to better deliver critical mental and behavioral health services.

Make a Change

Project Identification: Make a Change (CHANGE 01); Internal ID 49-5851-659157

Total Cumulative Obligations: \$54,000.00

Expenditures to Date: \$54,000.00

Status to Completion: Completed

Overview:

Make a Change Group (MACG) operates three core service programs:

TEAM MAC – A foundational youth development initiative that mentors children ages 8–17 through school-based and community-based programming focused on developing the 40 Developmental Assets, such as positive identity, values, and social skills.

CONNECTED VISIONS – A holistic family-based program targeting low-income and female-headed households, offering goal setting, case management, financial and career planning, and wraparound support.

GVINE (Gun Violence Intervention Network & Empowerment) – A violence-prevention and youth mentorship program for at-risk youth ages 10–21 in Chester, PA. Services include street and school-based intervention, mentorship, skills assessment, and referrals to supportive services.

Capital Expenditure: No

Impacted or Disproportionately Impacted Population Served: Impacted nonprofit organizations serving vulnerable youth and families

Brief Description of Public Health or Economic Impact Addressed:

The project targets chronic absenteeism, learning loss, and youth disengagement, which were significantly worsened by the COVID-19 pandemic. The programs promote education retention, reduce violence, and foster long-term skill development.

Recipient's Approach to Ensuring Reasonable and Proportional Response:

Delaware County evaluated and approved funding for this project based on its ability to deliver measurable impact to vulnerable communities, with MACG's proposal aligning closely with SLFRF structural objectives. Program costs were deemed proportionate to needs addressed and funds requested.

2.35 Aid to Tourism, Travel, or Hospitality

America 250

Project Identification: AMER-01; Internal ID 49-5855-659138

Total Cumulative Obligations: \$250,000.00

Expenditures to Date: \$250,000.00

Status to Completion: Completed

Responsible Agency: Planning Department Laura Goodrich-Cairns / Kate Clifford

Overview:

Delaware County is a recognized partner of the state commission America 250 PA, leading up to the 250th anniversary of the Declaration of Independence. Through the America250PA Delco initiative, the County supported a nonprofit volunteer group by funding a new paid marketing position to promote heritage tourism. This initiative aims to increase economic activity, elevate diverse and underserved community

stories, and promote pride and education through commemorative programming. The program also contributes to the County's Heritage Tourism Plan in collaboration with Visit Delco PA, including driving tours and outreach to support small businesses and encourage local travel.

The grant, structured as a two-year marketing and staffing investment, was deemed reasonable and proportional to the COVID-19-related downturn in the tourism and hospitality sectors. By building capacity in volunteer networks and targeted tourism marketing, the County is supporting community revitalization and long-term economic development.

2.37 – Economic Impact Assistance: Other

eRecords Management 2.37-Economic Impact Assistance: Other

Project Identification: ROD-Erec-01; Internal ID 49-5851-659132

Total Cumulative Obligations: \$495,289.50

Expenditures to Date: \$495,289.50

Status to Completion: Completed

Responsible Agency: Recorder of Deeds

Overview:

With the responsibility of maintaining all land records and documents recorded in Delaware County in perpetuity, the Recorder of Deeds Office offers crucial services to residents and the financial service needs that support their transactions. Indexing and archiving all documents is the Office's primary function and making them available during the pandemic posed quite a challenge. The focus of this project was to examine and determine file integrity for all historical documents prior to 1981. The documents primarily consist of deeds, mortgages, satisfactions of mortgages, financial statements, veteran discharge papers, notary public commissions, elected officials' bonds, subdivision plans, powers of attorneys, assignments and releases of mortgages.

Use of Evidence: The primary project tasks involved the grouping of multiple images into one document as well as to then index the book and page associated with each document. The summation of this project resulted in full online accessibility for the Office's more than 5 million records. Now that the project is completed, should pandemic-like shutdowns or slowdowns occur in the future, this Office will have implemented all practicable measures to ensure the sustainability and resiliency of the services it provides to the public.

Performance Report: Work was concluded in December of 2022. In all, 4.9 million historical images have been validated, paginated and marked with corresponding book and page locators.

Upper Chichester Library

Project Name: Upper Chichester Library

Project Identification Number: CHI-LIBR-01; Internal ID 49-5851-659142

Status To Completion: Cancelled

Total Cumulative Expenditures: \$0.00

Responsible Agency: Marc Wooley

Project Overview:

Funding allocation to support the Upper Chichester Library and Community Center, which is located in and serves a Qualified Census Tract.

VITA Tax Program

Project Identification: Volunteer Income Assistance (VITA) Program; Internal ID 49-5851-659135

VITA Tax Program (VITA-01)

Expenditures to Date: \$116,149.93

Status to Completion: Completed

Responsible Agency: Community Action Agency of Delaware County (CAADC)

Overview: The VITA program assisted low-income families in Delaware County in filing their federal income tax returns to ensure eligible taxpayers were able to claim Child Care credits. The Community Action Agency of Delaware County (CAADC) has been operating the VITA program for over 15 years and completes approximately 1,000 state and federal tax returns each year. CAADC is currently operating free tax sites from three locations, including J. Lewis Crozer Library in Chester, PA, CAADC office in Darby, PA and at CAADC social services office in Boothwyn, PA. CAADC and VITA staff have been actively engaged with the Child Tax Credit Task Force in Delaware County to increase applications for the Child Tax Credit. The ARPA funding allowed CAADC to open two additional sites (Media, Upper Darby).

Delaware County's ARPA sponsored VITA Tax program was broken into two branches. The first was a volunteer income tax assistance (VITA) program assisting taxpayers prepare their income tax returns. The second rose awareness and educated low-income residents regarding the Child Tax Credit.

Use of Evidence: The number of returns was tracked and reported.

Performance Report: The additional funding enabled CAADC to experience a 277% year over year growth completing 855 returns in 2021 as compared to 308 in 2020. Furthermore, 621 households were educated about the expanded credit. The VITA tax program was concluded at the end of the 2022 tax season with unused funds returned to Delaware County.

Digital Literacy

Project Identification: EDOB-Literacy-01; Internal ID 49-5854-630000

Total Cumulative Obligations: \$33,445.03

Expenditures to Date: \$33,445.03

Status to Completion: Completed

Responsible Agency: Workforce Development

Overview: Free digital literacy workshops were offered in low-income communities in Delaware County. The Delaware County Literacy Council developed and has been delivering the curriculum at the following locations:

- J Lewis Crozer Library, 620 Engle St, Chester, PA 19013 (session 1 only)
- Upper Darby Library Primos-Secane Branch, 409 Ashland Ave, Secane, PA 19018

- Upper Darby Township Library Sellers Memorial Branch, 76 South State Road, Upper Darby, PA 19082
- Upper Darby Township Library Municipal Branch, 501 Bywood Ave, Upper Darby, PA 19082
- PA CareerLink® Chester City, 701 Crosby Street, Suite B, Chester, PA 19013
- Delaware County Literacy Council, 2217 Providence Ave, Chester, PA 19013

Classes were 3 hours long for six-week sessions. 6 sessions were conducted for the program year 2021-2022. The skills addressed are Basic Computer Literacy; Communication Basics; Internet Literacy; Information Literacy; CWDS; Social Network Literacy; and Advanced Workplace Skills/Google Suite. The proficiency levels of most participants were low and there was a need for personal attention from the instructor. Having open enrollment and being able to work at their own pace was successful.

Performance Outputs	Actuals
Individuals attend at least one stackable training module	95 unduplicated
Individuals attend five or more stackable training modules	16
Individuals attend more than one class	44
Individuals improve the skill covered in the training module they attend	64

Promotion of these projects was coordinated with the County's PR Department and included social media, press releases, and fliers.

Use of Evidence: Data is being collected on the attendance at the classes.

Performance Report: Attendance results to date are reported below:

Performance Outputs	Actuals
Individuals attend at least one stackable training module	95 unduplicated
Individuals attend five or more stackable training modules	16
Individuals attend more than one class	44
Individuals improve the skill covered in the training module they attend	64

Performance Report: The program was discontinued due to lack of response.

Lansdowne Economic Development Corporation

Project Identification: Lansdowne Economic Development Corporation (ECON-01); Internal ID 49-5851-659143

Total Cumulative Obligations: \$75,000.00

Expenditures to Date: \$75,00.00

Status to Completion: Completed

Responsible Agency: Lansdowne Economic Development Corporation

Overview:

This project supports the operation, management, and programming of MakerSpace, a nonprofit co-working and learning facility in Lansdowne. MakerSpace provides the community with affordable access to office space, technology, tools, and business classes to foster innovation, entrepreneurship, and economic opportunity. The facility serves aspiring makers, creators, and entrepreneurs by equipping them with the skills and resources needed to launch and grow new ventures.

The mission of MakerSpace is to strengthen the local entrepreneurial ecosystem and inspire a growth mindset by nurturing creative talent and craftsmanship. Funded through ARPA, the initiative addresses economic disruptions caused by COVID-19 by empowering individuals with access to business education and collaborative workspaces, especially in a time when remote work and career pivots have become more common. The investment also supports local economic recovery by creating a supportive environment for startups and small businesses.

4H Garret (Williamson)

Project Identification: 4H-01; Internal ID 49-5851-659151

Total Cumulative Obligations: \$45,000.00

Expenditures to Date: \$25,000.00

Status to Completion: Completed 50% or more

Responsible Agency: Delaware County 4H

Overview:

This project supports Garrett's Way Childcare Learning Center and Camp Garrett, which serves youth from Delaware, Chester, and Philadelphia Counties. Funds are being used for safety upgrades, including fencing improvements—and to support farm field trips that provide outdoor learning opportunities. The program responds to public health and economic challenges highlighted by the COVID-19 pandemic by preserving access to safe, outdoor educational and recreational activities. During the pandemic, these environments proved essential for maintaining child wellness, physical activity, and instructional continuity. The capital improvements ensure the site remains a viable, resilient resource in future emergencies. The County ensures that funding aligns with SLFRF goals, with expenditures reasonably proportional to the pandemic's impacts.

Sign On to Small Business

Project Identification: SMALL-01

Total Cumulative Obligations: \$0.00

Expenditures to Date: \$0.00

Status to Completion: Cancelled

Responsible Agency: N/A

Overview:

The "Sign On to Small Business" program was created to assist small businesses in becoming more competitive in hiring during the summer of 2021. The initiative proposed offering up to \$250 for up to five new hires at businesses with 25 or fewer full-time equivalent employees. However, the program received

no enrollments and was ultimately cancelled. Alternative economic recovery strategies for small businesses are under consideration.

Library Services Local Library Assistance

Project Identification: LIBR-Comp-01; Internal ID 49-5851-659136

Total Cumulative Obligations: \$671,308.12

Expenditures to Date: \$670,215.10

Status to Completion: Completed 50% or more

Responsible Agency: Library Department

Overview:

Library Services will apply the \$671,308.12 in ARPA funds towards the following:

Technology infrastructure (equipment) upgrades at all 28 public library locations and Delaware County Library Services Headquarters. Improvements include:

- micro servers needed for hosting public Internet reservation systems and public print functions
- larger monitors for the public use computers and member library staff
- uninterruptable power supply protectors to maintain integrity of all equipment in case of catastrophic event
- laser printers for public and member library staff use
- environmentally friendly and quiet thermal receipt printers for circulation software
- upgraded circulation scanners able to read mobile barcodes
- laptops for Library Services staff to meet the varied informational and support needs of member libraries and the public

Several other items will also be purchased in order to reach unserved/underserved populations:

- Patron facing circulation mobile app to reach mobile use only populations
- ADA compliant website to serve all residents
- eBooks and audio books

Use of Evidence: Library Services collects usage and circulation data daily/weekly/monthly/yearly to assemble data on increased public demand for services.

RoW Remote Service Apps

Project Identification: RoW Remote Service Apps (REMOTE-01); Internal ID 49-5851-659113

Total Cumulative Obligations: \$144,000.00

Expenditures to Date: \$144,000.00

Status to Completion: Completed

Responsible Agency or Contact: Register of Wills: Trish Hollabaugh

Overview:

In response to the COVID-19 pandemic, the Delaware County Register of Wills implemented the Remote Service Apps project to ensure continued public access to vital legal services without interruption. This \$144,000.00 ARPA-funded initiative supported the deployment of cloud-based systems to enable remote

processing and digital archiving of records related to probate, marriage, orphan's court, and estate filings. These systems allowed the office to maintain full operations while adhering to public health guidelines and reducing in-person contact.

The project primarily served the general public, providing essential legal services in a safe and timely manner during the height of the pandemic and laying a foundation for future emergency response continuity. While not subject to formal program evaluation, the project met its objective of minimizing disruption to public services and protecting both staff and residents through digital transformation

3-Public Health-Negative Economic Impact: Public Sector Capacity

3.1 – Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Hazard Pay for Nursing Staff

Project Identification Number: PREM-01

Project Expenditure Category: 3 – Public Health-Negative Economic Impact: Public Sector Capacity

Project Expenditure Subcategory: 3.1 – Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Status to Completion: Cancelled

Total Cumulative Expenditures: \$0.00

3.4 – Public Sector Capacity: Effective Service Delivery

InfoShare

Project Identification Number: Info-01: Internal ID 49-5851-659162

Status to Completion: Completed

Total Cumulative Expenditures: \$150,000.00

Responsible Agency: Delaware County District Attorney's Office Tanner Rouse

Overview:

InfoShare is a cloud-based software platform that enables real-time data sharing and digital document processing among Delaware County's 40+ law enforcement agencies. The system allows approved users to complete and transmit police paperwork electronically, significantly reducing time, labor, and coordination burdens that were exacerbated during the COVID-19 pandemic. This investment strengthens public safety operations and enhances inter-agency communication by supporting a more efficient, centralized service delivery model.

The project does not include capital expenditures and primarily serves other households or populations that experienced a negative economic impact (7 Imp). It addresses the strain on law enforcement and public safety infrastructure by modernizing workflow processes and improving timely access to critical information.

To ensure the response was reasonable and proportional to the public health and economic impacts of COVID-19, the County's Budget Office, Executive Director, and Solicitor's Office reviewed and approved the project in alignment with ARPA funding requirements and strategic priorities.

InfoShare2

Project Identification: Info-02

Total Cumulative Obligations: \$678,000.00

Expenditures to Date: \$678,000.00

Status to Completion: Completed

Responsible Agency: Delaware County District Attorney's Office Tanner Rouse

Overview:

InfoShare is a cloud-based software platform enabling real-time updates across Delaware County's public safety network. The system allows police officers to complete and share paperwork instantly within the platform, significantly reducing administrative burden and improving coordination across over 40 local law enforcement agencies. The initiative addresses pandemic-related challenges by enhancing workflow efficiency and agency communication—challenges that were exacerbated during COVID-19. This investment in information-sharing capacity supports a more resilient and responsive public safety infrastructure.

Project Route 291 Road Diet

Project Identification Number: DIET-01; Internal ID 49-5851-659152

Total Cumulative Obligations: \$24,992.39

Total Cumulative Expenditures: \$24,992.39

Status to Completion: Completed

Responsible Agency: Francine Locke / Gina Burrit

Overview:

This project involved a feasibility study to explore design modifications to Route 291 in the City of Chester, aimed at enhancing safety for motorists and pedestrians. Improvements considered include a road diet, traffic calming measures, bike lanes, a center median, and green infrastructure. The intent is to sustainably redesign a critical transportation corridor. The project addresses public health and safety by beginning the process of improving infrastructure on a high-traffic road to reduce accidents and create a safer, more accessible environment for all users.

3.5 – Public Sector Capacity: Administrative Needs

Administrative Expenses

Project Identification: Administrative Expenses (ADMIN-01)

Total Cumulative Obligations: \$99,022.50

Expenditures to Date: \$99,022.50

Status to Completion: Completed

Overview:

The County allocated \$99,022.50 in ARPA funds for administrative support related to SLFRF program implementation. This included hiring a grant writer to support pandemic-related funding needs and engaging consultants to assist in managing the complexities of ARPA compliance and program oversight. These resources addressed increased workload demands stemming from the public health emergency and helped ensure efficient and compliant administration of ARPA programs.

All ARPA-funded projects are reviewed for eligibility and proportionality by the County's Budget Office and Executive Director, with legal input from the County Solicitor's Office. The administrative costs were

determined to be both reasonable and proportionate to the overall award, representing approximately 2% of the total SLFRF funding—well below the U.S. Treasury’s 10% de minimis threshold.

The County continues to anticipate additional administrative and legal expenses for closeout and compliance in 2026 and 2026, estimated at \$468,977.00. This figure was derived based on current and prior costs and reflects a conservative projection for future program management needs.

Vision Zero Plan

Project Identification: ZERO-01; Internal ID 49-5851-659137

Total Cumulative Obligations: \$175,000.00

Expenditures to Date: \$67,900.00

Status to Completion: Completed less than 50%

Responsible Agency: Planning Department

Overview:

The Vision Zero Plan provides the foundation for enhancing pedestrian and bicycle safety throughout Delaware County. By promoting non-motorized travel through better infrastructure design, the plan supports healthier, more connected communities. This planning effort enables municipalities—particularly those lacking independent resources—to apply for federal infrastructure grants under the Infrastructure Investment and Jobs Act.

The program responds to pandemic-era transportation shifts and safety concerns, with a focus on the City of Chester, a low-income community (Median Household Income: \$39,193), where improved access to safe, affordable transportation will foster long-term health and economic benefits. The project is proportional to the pandemic’s impact on transportation access and planning capacity and was developed under ARPA compliance oversight from the County’s Budget and Executive offices.

4-Premium Pay

Under the U.S. Treasury’s Final Rule, SLFRF funds may be used to provide premium pay to eligible workers performing essential work during the COVID-19 public health emergency. This category is intended to compensate those who faced heightened risks while maintaining critical infrastructure operations, particularly in sectors such as healthcare, public safety, sanitation, and transportation. Premium pay must be reasonable, justified by the nature of the work, and prioritized for low- and moderate-income workers. Delaware County did not report any projects under the Expenditure Category 4: Premium Pay.

CID

Project Identification Number CID24

Project Expenditure Category 6-Revenue Replacement

Project Expenditure Subcategory 6.1-Provision of Government Services

Status To Completion Completed

Adopted Budget \$120,000.00

Total Cumulative Obligations \$120,000.00

Total Cumulative Expenditures \$120,000.00

Overview:

ARPA funds were used to provide premium pay to staff within the County’s Criminal Investigation Division (CID) in recognition of their continued service and operational demands during the COVID-19 pandemic. This premium pay supported essential public safety functions and ensured workforce continuity during a time of heightened public health risk. No capital expenditures are included in this project. Expenditure was made under Revenue Replacement.

5-Water, Sewer, and Broadband Infrastructure (2)

Water and Sewer

5.6-Clean Water: Stormwater (1)

Brandywine Conservancy

Project Identification: Brandywine Conservancy (CONSERVE-01); Internal ID 49-5856-659146

Total Cumulative Obligations: \$25,000.00

Expenditures to Date: \$25,000.00

Status to Completion: Completed

Overview: This project funds a regional flood study led by Brandywine Conservancy aimed at identifying actionable strategies to mitigate flooding in the Brandywine watershed and broader southeastern Pennsylvania. The goals of the study include reducing flood risk, aligning with flood mitigation efforts in Delaware, developing a list of implementable projects, and modeling effective regional flood management strategies. The study responds to an increase in flooding events worsened by climate change and seeks long-term infrastructure resilience planning across municipal boundaries.

5.18-Water and Sewer: Other (1)

Upland Hydrology Study

Project Identification: Upland Hydrology Study (HYDRO-01); Internal ID 49-5856-659139

Total Cumulative Obligations: \$32,500.00

Expenditures to Date: \$32,500.00

Status to Completion: Completed

Responsible Agency: Delaware County Planning Department Anne Stauffer

Category: Infrastructure (5.18 – Water and Sewer: Other)

Overview:

Funding supported a hydrologic study in the Qualified Census Tract of Upland Borough. The project assessed stormwater conditions between Kerlin Street Bridge and Dutton Mill Road to inform future infrastructure investments and improve water management in a vulnerable, flood-prone area.

Use of Evidence: This is a water and sewage infrastructure project for the management of stormwater which helps restore and bolster public sector capacity by addressing administrative needs caused or exacerbated by the COVID-19 public health emergency.

6-Revenue Replacement

6.1-Provision of Government Services

Zen City Outreach Software

Project Identification Number: OUTREACH-01; Internal ID Zen City Outreach Software 49-5851-659114

Status to Completion: Completed

Total Cumulative Expenditures: \$199,000.00

Overview: Delaware County launched a new public engagement platform, Zen City, to better understand local priorities and concerns about a wide range of County services and resources and to better understand the overall quality of the lives of residents. The launch included 3 tools: a revolving community survey where the onus was on Zen City to gather an official sample from a wide range of residents to gather meaningful and actionable insights; an engagement platform to create smaller targeted surveys and webpages to involve the community; and an organic dashboard where certain initiatives and events can be gauged for public sentiment across public social media sites. The tool enables the County to understand local neighborhood issues and enhances the County's responsiveness to community priorities more holistically. The confidential feedback survey asks residents to rate their experience with different aspects of life in Delaware County including affordable housing, employment, public health, open space, transportation, access to services, public safety, and other topics. No personal identifiable information is collected in the survey.

Use of Evidence/Performance: The Community Survey report is provided to the county every 3 months with a comparison to counties with similar demographics. The engagement platform is currently being used by the Planning Department, Division of Sustainability and the Health Department as well as for current, county council initiatives.

Budget Deficit

Project Identification Number: Budget-01:

Project Expenditure Category: 6 – Revenue Replacement

Status to Completion: Completed

Total Cumulative Expenditures: \$26,374,104.00

Project Overview:

Funding used to cover the shortfall between actual County revenue and actual expenditures resulting from the economic disruptions of the COVID-19 pandemic. This ensured continuity of government operations and essential public services. The project provided fiscal stability by addressing operating deficits tied to pandemic-driven revenue loss. This allowed the County to maintain public health, safety, and operational continuity during a period of financial strain.

The County followed Treasury's revenue loss calculation method and used funds strictly within eligible government services, with oversight from the Budget Office to ensure fiscal responsibility and proportionality.

2024 Revenue Replacement

Project Identification: 24-RR; Internal ID 49-5851-635032

Status to Completion: Completed

Responsible Agency: Budget Office James Hayes

Overview:

This project reflects the County's application of ARPA funds to replace revenue lost due to the COVID-19 pandemic. The funds supported general government services to ensure continuity of operations. All ARPA-funded projects are reviewed by the County's Budget Office and Executive Director, with input from the County Solicitor's Office, for compliance with ARPA guidelines prior to presentation to the Council for approval.

CID

Project Identification: CID24; Internal ID 49-5851-635032

Total Cumulative Obligations: \$120,000.00

Expenditures to Date: \$120,000.00

Status to Completion: Completed

Responsible Agency: Criminal Investigation Division (CID) 49-5851-635032

Overview:

ARPA funds were used to provide premium pay to staff within the County's Criminal Investigation Division (CID) in recognition of their continued service and operational demands during the COVID-19 pandemic. This premium pay supported essential public safety functions and ensured workforce continuity during a time of heightened public health risk. No capital expenditures are included in this project.

Fair Acres

Project Identification: Fair Acres (ACRE-01); Internal ID

Total Cumulative Obligations: \$2,901,270.00

Expenditures to Date: \$460,256.78

Status to Completion: Completed less than 50%

Responsible Agency: Delaware County Public Works

Overview:

This project supports the renovation of two buildings at the Fair Acres Government Facility to house the Delaware County Medical Examiner and Health Department. The renovated spaces will enhance the County's capacity to provide essential public health and forensic services in a centralized and modern facility. This project is funded through revenue replacement and aligns with efforts to strengthen government infrastructure following the COVID-19 pandemic.

General Fund Loss Reimbursement

Project Identification Number: Micro-01; Internal ID

Status to Completion: Completed

Total Cumulative Expenditures: \$1,000,000.00

Responsible Agency: N/A

Project Overview:

This project reimbursed the County's General Fund for revenue losses due to the COVID-19 pandemic. Funds were used to support essential government services as designated by the County Budget Director under the eligible use category for revenue replacement.

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced:

The project addressed the fiscal impact of the pandemic on County revenue by enabling continued delivery of government services without interruption or reduction in quality.

Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of COVID-19:

The County followed Treasury guidance on revenue loss calculation and used the funds exclusively to support eligible government operations, with oversight from the Budget Office to ensure proportionality and compliance.

Darby Creek Trail Phase II Final Design Project Darby Creek II

Project Identification: DCP2; Internal ID 49-5851-659153

Total Cumulative Obligations: \$100,000

Expenditures to Date: \$0.00

Status to Completion: Not Started

Responsible Agency: Planning Michelle Signora/ Gina Burritt

Overview:

This project reallocates \$100,000 in Vision Zero funds to support the completion of the Flood study for Final Design Phase of the Darby Creek Trail Phase II, located within an Environmental Justice (EJ) community. The trail will promote equitable access to outdoor recreation and non-motorized transportation.

Project Report:

The County is currently awaiting additional grant funding to initiate project activities.

SEPTA Key Advantage Program

Project Identification Number: SEPTA-01; Internal ID 49-5851-651501

Project Expenditure Category: 6 – Revenue Replacement

Total Cumulative Obligations: \$250,000

Total Cumulative Expenditures: \$250,000

Status To Completion: Completed

Responsible Agency: N/A

Overview:

This employee benefit pilot program provided SEPTA Key cards to Delaware County staff working in Media and Fair Acres, encouraging public transit use over a six-month period. The project aimed to promote

sustainable commuting habits while supporting transit ridership recovery. The program addresses reduced public transit use and revenue loss caused by the pandemic. It aims to increase ridership, reduce emissions, and improve workforce accessibility. The pilot was scaled to a defined group of employees over a short period, with tracked participation and cost data to assess impact, effectiveness, and proportional use of ARPA funds.

7-Administrative

7.3-Costs Associated with Satisfying the Administrative and Other Legal

25-26 SLFRF Administration Costs

Project Identification Number: SLFRF-Admin

Total Cumulative Obligations: \$468,977.50

Total Cumulative Expenditures: \$106,186.25

Status to Completion: Completed less than 50%

Overview:

The project funds administrative activities necessary for compliance, management, and reporting of SLFRF-funded initiatives to ensure proper program execution and accountability.

[END of REPORT]